

100% Money Back
Guarantee

Vendor:EXIN

Exam Code:EX0-007

Exam Name:Portfolio, Programme and Project
Offices? Foundation

Version:Demo

QUESTION 1

What benefit is provided by the capacity planning for resource management technique?

- A. Removes barriers to project delivery caused by lack of resource capacity
- B. Provides the relative priority against which to allocate resources to projects
- C. Allows individual resources to identify what development they require
- D. Connects individuals to allow information to flow between resources

Correct Answer: A

QUESTION 2

Which of the following describe the relationship between change and business as usual? 1. Programmes deliver change into an organization's business operations environment 2. Business stakeholders must be engaged appropriately about the changes being delivered 3. Programme delivery should take priority over business as usual activities 4. Disruption to business as usual needs to be considered when planning changes

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: B

QUESTION 3

What are risk identification and risk assessment workshops typically used for?

- A. Define the relative priority of each investment objective
- B. Identify threats as part of project initiation
- C. Brainstorm objectives for a project
- D. Define measures in a Benefit Profile

Correct Answer: B

QUESTION 4

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Contribute to planning tranches of delivery
- B. Document the desired future state
- C. Use their influence to champion the change
- D. Implement appropriate PPM tools

Correct Answer: C

QUESTION 5

How does aP3O typically deliver an information portal to the PPM community?

- A. Through an intranet site showing templates and guidance
- B. By documenting business process swimlanes
- C. Using programme and project management forums
- D. By appropriate capacity planning for resource management

Correct Answer: A

QUESTION 6

Which should be defined in order to align P3O governance services with the wider organization?

- A. Where embedded resources should report
- B. Why information security management is needed
- C. Which role is authorized to make what decisions
- D. Which role carries out the secretariat function

Correct Answer: C

QUESTION 7

Why is the same function carried out with a different focus by different offices within aP3O model?

- A. Provides support by ongoing prioritization of change initiatives
- B. Understands the capability to be delivered by the programme being supported
- C. Provides appropriate decision support to the customers of each office
- D. Considers risk from a strategic viewpoint

Correct Answer: C

QUESTION 8

Which is a delivery support function?

- A. Report portfolio performance through management dashboards
- B. Train and coach PPM staff
- C. Provide a flexible resource pool
- D. Develop standard processes for producing Business Cases

Correct Answer: C

QUESTION 9

What should a P3O recommend for 'must do' changes?

- A. Should be stopped immediately
- B. Must be completed before new changes are started
- C. Should be realigned to existing objectives
- D. Should be included in the portfolio to maintain business as usual

Correct Answer: D

QUESTION 10

Why should staff delivering non-PPM functions within a P3O model be treated as distinct administrative resources?

- A. Avoid discouraging people from choosing a career within a P3O
- B. Provide non-PPM functions with a logical home
- C. Meet business efficiency needs
- D. Deliver a secretariat service to management boards

Correct Answer: A

QUESTION 11

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- B. P3O

C. Project

D. Portfolio

Correct Answer: B

QUESTION 12

Which activity occurs as part of the 'Identify' process?

A. Refine the Vision Statement

B. Document an outline Business Case

C. Plan tranches of delivery

D. Deliver the new capability

Correct Answer: B