Vendor:IIBA

Exam Code:IIBA-AAC

Exam Name: Agile Analysis

Version: Demo

QUESTION 1

A team discovers that their accomplished deliverables are not impacting the goal strongly. They have several more iterations of similar work scheduled and are ready to execute, and they expect delivering this work will produce similar poor impacts. They choose to shift their delivery work to a different initiative while they assess the poorly performing work for other ways that would produce good results. This shows that the team values which of the following things highest?

A. Documenting solution outcomes

B. Developing new processes

C. Improving collaboration

D. Responding to change

Correct Answer: B

QUESTION 2

The team is discussing what analysis performed at the initiative level should include. They realize this analysis will support a number of key decisions, particularly decisions around the:

A. Needs and the solution that will satisfy those needs

B. Objectives and strategies to meet those objectives

C. Problem and the system that will address that problem

D. Strategy and identifying actions that will address that strategy

Correct Answer: A

QUESTION 3

Which of the following is true about the Strategy Horizon?

A. The agile mindset is the same, but we operate under a specific set of Strategic Principles

B. The principles and agile mindset are the same as those at other horizons

C. The principles are identical, but we use only a prescribed set of techniques

D. The principles are identical to the other horizons, but the agile mindset is different

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (26)

QUESTION 4

After some debate the delivery team decides to use the product roadmap because it will help them:

A. Align strategy to goals

B. Maintain defined scope

C. Keep the team on schedule

D. Align increments with product vision

Correct Answer: A

Reference: https://www.modernanalyst.com/Resources/Articles/tabid/115/ID/3129/10-Tips-for-Creating-anAgile-Product-Roadmap.aspx

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QUESTION 5

In situations where learning is frequent and fast-paced, and the product owner is reacting to the new information, the prioritization of solution components should be expected to:

A. Be unaffected

B. Remain stable

C. Alter intermittently

D. Change frequently

Correct Answer: D

QUESTION 6

The team is delivering a high priority solution component and is discovering new information about the need and how well the work being delivered satisfies it. They conclude that learnings from this component will be used to:

A. Refine the components

B. Explain the components

C. Implement the components

D. Descope the components

Correct Answer: A

QUESTION 7

The delivery team is:

prioritizing the backlog

focusing on stories that deliver maximum value first

maximizing the work not done.

These demonstrate application of the following agile business analysis principle:

A. Customer collaboration over contract negotiation

B. Stimulate collaboration and continuous improvement

C. Think as a customer

D. Avoid waste

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member

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QUESTION 8

While reviewing criteria for a well-written story, the team discusses the following criteria:

A. Detailed persona characteristics

B. Cost-benefit valuation

C. Alignment to the organization\\'s vision statement

D. Achievable unit of development

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (55)

QUESTION 9

At the strategy level, a major component of waste can be avoided by ensuring the enterprise:

A. Only begins an initiative when a budget is approved for all work

B. Has a shared understanding of organizational goals and priorities

C. Has changes to existing work approved by senior management

D. Has comprehensive business cases approved by senior management

Correct Answer: C

QUESTION 10

The team will be performing its first review and trying to determine what should be demonstrated. After a lengthy discussion they decide to demonstrate:

A. Their response to critical customer feedback

B. Key lines of code that describe the solution

C. Slides of screens to be developed

D. An increment of the working solution

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (97)

QUESTION 11

Making decisions based on a realistic understanding of current organizational strengths, capabilities, and challenges, is represented in the agile analysis principle of:

A. See the whole

B. Individuals and interactions over process and tools

C. Think as a customer

D. Understand what is doable

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (36)

QUESTION 12

The team demonstrates they value customer collaboration over contract negotiation by:

A. Constantly refining their understanding of the need based on stakeholder feedback

B. Learning what works by trying things out

C. Making people the center of the work

D. Updating the backlog based on the solution created

Correct Answer: A

Reference: http://thinkrelevance.com/how-we-work/agile_principles#/agile-customer_collaboration