Vendor:EXIN

Exam Code:P3OF

Exam Name: Portfolio, Programme and Project Offices® Foundation

Version: Demo

QUESTION 1

Which describes P3O assurance services?

A. Independent of the programme being assured

B. Integrated into the programme being assured

C. Carried out by the delivery support function

D. Supports Programme Managers in delivery

Correct Answer: A

QUESTION 2

What is the definition of a portfolio?

A. The way the business normally achieves its objectives

B. Implementation of related projects to deliver benefits related to the organization\\\'s strategic objectives

C. Totality of an organization\\\'s investment in the changes required to achieve its strategic objectives

D. Collection of strategic processes that enable the balance of organizational change and business as usual

Correct Answer: C

QUESTION 3

Which of the following are governance responsibilities of a P3O model?

1.

 Ensure the right level of decision is taken by the right person or group based on the right level of supporting information

2.

 Provide approval at a stage gate without other sign-off if all issues are resolved

3.

 Equip management boards with exception reports and associated options

4.

 Provide appropriate rules for summarizing progress information

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 4

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

A. Business process swimlanes

B. Knowledge management tools

C. Capacity planning for resource management

D. P3O Value Matrix

Correct Answer: D

QUESTION 5

Which of the following describe the relationship between change and business as usual?

1.

 Programmes deliver change into an organization\\'s business operations environment

2.

 Business stakeholders must be engaged appropriately about the changes being delivered

3.

 Programme delivery should take priority over business as usual activities

4.

 Disruption to business as usual needs to be considered when planning changes

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

QUESTION 6

Which is needed when getting the investment for a P3O?

A. Independence of assurance services

B. Defined portfolio of change

C. Provision of secretariat services

D. Recognition of the need for change

Correct Answer: D

QUESTION 7

How does a P3O model make a significant contribution to the successful delivery of an organization\\\'s strategy?

A. Acts as risk owner of project risks to ensure common standards are applied

B. Provides quality information to enable senior management decisions on which projects to start up

C. Helps operational managers determine business as usual priorities

D. Decides the appropriate priority of each programme and project

Correct Answer: B

QUESTION 8

What are risk identification and risk assessment workshops typically used for?

A. Define the relative priority of each investment objective

B. Identify threats as part of project initiation

C. Brainstorm objectives for a project

D. Define measures in a Benefit Profile

Correct Answer: B

QUESTION 9

Which information should a Business Case for a P3O provide?

A. Reasons why any form of P3O is needed

B. Roles of the staff working in the P3O

C. Processes to be implemented by the P3O

D. Appointed Head of P3O

Correct Answer: A

QUESTION 10

Which is a section of the Blueprint?

A. Business process swimlanes

B. Information portal

C. Vision Statement

D. Processes (including operational costs and performance levels)

Correct Answer: D

QUESTION 11

Which of the following describe the services that a COE typically provides when a temporary Programme Office is defined?

1.

 Supply standard processes, tools and templates

2.

 Provide advice on tailoring processes to meet the needs of the programme being supported

3.

 Act as a source of lessons learned

4.

 Define the information flows required by the Programme Board

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 12

Which office within a P3O model provides delivery support to the \\'Identify\\' process of a programme?

A. Temporary Project Office

B. Organization Portfolio Office

C. COE

D. Temporary Programme Office

Correct Answer: B