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Vendor:PMI

Exam Code:PMI-PBA

Exam Name:PMI Professional in Business Analysis

Version:Demo

QUESTION 1

What is one benefit of documenting the change control process?

- A. Stakeholders understand the difficulty of managing requirements.
- B. Stakeholders know how to request changes.
- C. Stakeholders have a schedule of changes to be deployed.
- D. Stakeholders are shielded from how changes are assessed.

Correct Answer: A

QUESTION 2

A project team delivers a solution based on the approved requirements and is confident that it meets the defined acceptance criteria. What should the business analyst do to obtain signoff?

- A. Contact the sponsor
- B. No signoff is necessary
- C. Refer to the RACI matrix to identify who is responsible for signoff.
- D. Contact the stakeholder who provided the majority of requirements in the traceability matrix.

Correct Answer: A

QUESTION 3

A business analyst is working on a system enhancement project and has completed the requirements according to the requirements management plan. The business analyst is now ready to request approval from the stakeholders.

How should the business analyst obtain approval?

- A. Provide a defect tracking log for review.
- B. Conduct a formal or informal review of the requirements.
- C. Send an email requesting approval of requirements.
- D. Create and maintain an audit history log of changes to requirements.

Correct Answer: B

QUESTION 4

The project manager is beginning to prepare for a test readiness review with the customer. The project manager knows

that the customer will want a summary of requirements that have been rejected or deferred. The project manager has requested that the business analyst provide a list of rejected and deferred requirements.

What should the business analyst have done to complete this request?

- A. Limit the number of rejected requirements on the project.
- B. Set up a change control board to track the number of rejections.
- C. Track rejected requirements in the system requirements verification matrix.
- D. Spend more time up-front reviewing the requirements to limit rejections.

Correct Answer: B

QUESTION 5

A project affects the marketing unit and procurement unit. The project manager gives the business analyst an overview of the project for the first time. What should the business analyst do immediately after the discussion?

- A. Schedule time with the process owners.
- B. Develop an issues log.
- C. Put the information into a project plan.
- D. Assess the risks for the project.

Correct Answer: B

QUESTION 6

Which of the following is a method for requirements change control?

- A. Baselineing
- B. Scope analysis
- C. Communication management
- D. Requirements management

Correct Answer: D

QUESTION 7

Which of the following is the best approach to enable developers and product owners to be in constant communication so that changes or issues that occur during development are exposed and discussed as they develop?

- A. Iterative

B. Waterfall

C. Agile

D. Linear

Correct Answer: C

QUESTION 8

A business analyst anticipates receiving requirements changes. What should the business analyst do to avoid scope creep?

A. Meet with the stakeholder and discuss timeline impact.

B. Define a requirements baseline and implement a change control process.

C. Implement only the original requirements.

D. Refer changes to the project manager.

Correct Answer: B

QUESTION 9

A business analyst is working on a project to update the user interface for a legacy procurement system. An end user raises concerns that the new solution will not support their core business processes.

How could the business analyst address the end user's concerns about the new interface?

A. Develop a prototype to gather functional requirements.

B. Document the business data objects using an entity relationship diagram.

C. Consult the stakeholder register to evaluate if the user has authority to influence the project.

D. Develop a use case package to support the user interface.

Correct Answer: D

QUESTION 10

The business analyst generated a design specification for a new product. What is the best type of formal review to conduct with the customer to establish an approved requirements baseline?

A. Critical design review

B. Production readiness review

C. System requirements review

D. Test readiness review

Correct Answer: A

QUESTION 11

A company wants to improve the service to its customers by reducing complaint response time by 40%. To achieve this goal, it is necessary to redesign and optimize their internal processes and support it with a new product. The client thinks that disruption and short-term loss of productivity is inevitable.

Where can the business analyst best reflect the intangible costs associated with this change?

A. In the requirements specification document

B. In the balanced score card chart

C. In the pay-back analysis

D. In the business case

Correct Answer: D

QUESTION 12

A business analyst has been assigned to a project team that is redesigning the company's website. The business analyst has been documenting the relationships between requirements and has found requirements that do not trace to a

business need.

Which type of requirements are these?

A. Tested

B. Out-of-scope

C. Implemented

D. In-scope

Correct Answer: D